



TAS CASE ADVOCACY AND OTHER BUSINESS OBJECTIVES

A fundamental component of TAS's mission is to protect taxpayer rights and help taxpayers (*e.g.*, individuals, business owners, and exempt organizations) resolve tax-related issues they cannot resolve on their own through normal IRS channels. Our Case Advocates work directly with taxpayers or their representatives by identifying issues, researching solutions, and advocating within the IRS on behalf of taxpayers to resolve the issue. Our Systemic Advocacy team also identifies potential challenges and larger systemic problems that affect a specific group of taxpayers or taxpayers at large and works proactively with the IRS to alleviate unnecessary taxpayer burden and propose solutions. TAS works closely with our partners on the Taxpayer Advocacy Panel (TAP), the Low Income Taxpayer Clinics (LITCs), and outside stakeholders to expand our capacity to hear from a broad spectrum of taxpayer communities and to support a range of options for taxpayers to receive assistance. Our goal is to continuously improve our processes and advocacy efforts to work more efficiently and effectively for taxpayers.

TAS CASE ADVOCACY

TAS has 75 offices located in all 50 states, the District of Columbia, and Puerto Rico. Intake Advocates and Case Advocates work directly with taxpayers, their representatives, and congressional staff to identify tax issues, research solutions, and advocate with the IRS on behalf of taxpayers to resolve specific tax problems.

1. Raise Awareness About TAS and Educate Via Outreach

To support our objective of resolving taxpayer problems, TAS collaborates with stakeholders to raise awareness about TAS services and educate taxpayers about tax responsibilities, taxpayer rights, tax benefits, and credits. Our goal is to introduce TAS services to underserved communities and assist taxpayers who face significant barriers when engaging with the IRS or who suffer/are about to suffer economic or systemic hardships due to an IRS action or inaction. Outreach allows TAS to reach taxpayers and representatives through local, regional, statewide, and national events.

Throughout fiscal year (FY) 2024, TAS will continue to focus on reaching taxpayers at various outreach events. We aim to educate taxpayers about how to avoid common tax issues and utilize self-help resources. Between October 1, 2023, and March 31, 2024, TAS leveraged our relationships with stakeholders to

complete over 600 outreach events and 111 Problem Solving Days.¹ We partnered with the IRS Stakeholder Partnerships, Education, and Communication function; LITCs; members of TAP; and staff of local congressional offices and state agencies to inform taxpayers and practitioners about TAS services, eligibility for valuable tax credits, taxpayer rights, available tax resources, and how to address unresolved tax issues.

In FY 2025, TAS will continue to leverage relationships with stakeholders. TAS will focus its outreach efforts on underserved populations including the elderly, Native American communities, members of the military, taxpayers with disabilities, taxpayers with limited English proficiency, low-income taxpayers, taxpayers living in rural communities, and taxpayers living abroad. Every Local Taxpayer Advocate and their staff will examine their community's unique needs to develop an initiative that will focus their outreach efforts on a specific underserved population within their community. TAS will use these opportunities to inform taxpayers about TAS's services and tax law changes. In FY 2025, TAS will meet one-on-one with taxpayers through Problem Solving Days and partnerships with the IRS, including Saturday Taxpayer Experience Days. During these events, taxpayers can discuss specific tax issues with TAS employees who will explain their rights, conduct research, and navigate a resolution.

Objective 1 for FY 2025 – TAS will leverage relationships with stakeholders to reach and assist taxpayers.

- Activity 1: Work with stakeholders to raise TAS awareness among taxpayers, particularly those in underserved communities, and coordinate outreach and Problem Solving Day events to provide direct TAS services.
- Activity 2: Develop and implement a pre-filing season preventative outreach strategy to educate taxpayers about valuable tax benefits and how to avoid tax filing pitfalls.

2. Deploy a New Case and Systemic Issue Management System

TAS's current case and systemic issue management systems have not kept pace with innovations in technology such as the ability to interact with taxpayers. Developing a new system is essential for TAS to provide quality taxpayer service and enhance employee efficiency.

In FY 2024, TAS began a large-scale effort to design a new system that combines case and systemic management issues to improve TAS's interactions with taxpayers and the quality of service. The new system and transformation of processes will use technology to improve the efficiency of providing taxpayer service, enhance electronic document management, and ensure employees have the tools necessary to successfully advocate and communicate with taxpayers, their representatives, and congressional offices in the manner requested. The system will provide enhanced analytics to support TAS in promptly identifying systemic issues to effectively influence tax administration. TAS has identified many new system requirements (*i.e.*, statements that explain the desired functionality of the system) that will help to preserve our most precious resource of TAS employees' time, support communication with taxpayers, and improve advocacy through enhanced knowledge sharing.

In FY 2025, TAS will continue to protect taxpayers' *right to quality service* by deploying the new case and systemic issue management system to improve the customer experience. But deploying a new system is no small task. TAS will need to train employees and revise many policies and Internal Revenue Manual (IRM) sections. The new system will be transformational for TAS employees and taxpayers; it will modernize work processes, eliminate redundant steps, and most importantly, allow TAS employees to spend more time interacting with taxpayers and meeting our core mission of advocating for taxpayers.

¹ TAS Outreach Database (Mar. 31, 2024). Problem Solving Days provide TAS the opportunity to meet with taxpayers and their representatives to discuss unresolved IRS tax issues and educate about the Taxpayer Bill of Rights, tax benefits and credits, and emerging issues.